Vision Forum

Job, Wage, and Housing Data March 2023

Economic Development in Region

- +Approximately 13,000 new jobs could come to region based on existing projects in the pipeline (about 6000 in our county)
- + Vast majority are along I-81 and most are warehouse/distribution. Some manufacturing (Hitachi Rail, Volvo, etc.)
- + Majority are in \$25/hour range (\$52,000/year)
- + Seeing interest in warehouses under 250k sq feet and over 1M sq feet (less interest for in between sizes)
- + Frederick County seeing major growth in bio-sciences, Also interest by data centers which have limited jobs, but a lot of tax base
- +Limited greenspace available (particularly over 20 acres):
 - + Washington Co \$150k/acre range
 - + Berkely Co \$50k-\$100k / acre
 - + Frederick Co \$200k/ac+

Economic Development in Region

- +Franklin County has about 13M sq feet of warehousing planned
 - most between Exit #1 and Exit #3
- +5000-6000 new jobs planned
- +Frederick County is getting a massive a 40± mile hyperscale fiber ring connecting Quantum Loophole's 2,100+ acre Quantum Frederick data center development site to Northern Virginia's Data Center Alley. Each lot/customer will have access to conduits and thousands of strands of fiber directly into the QLoop system to enable seamless, private and secure connectivity Major catalyst for growth in tech industry and data centers

Regional Concerns Expressed:

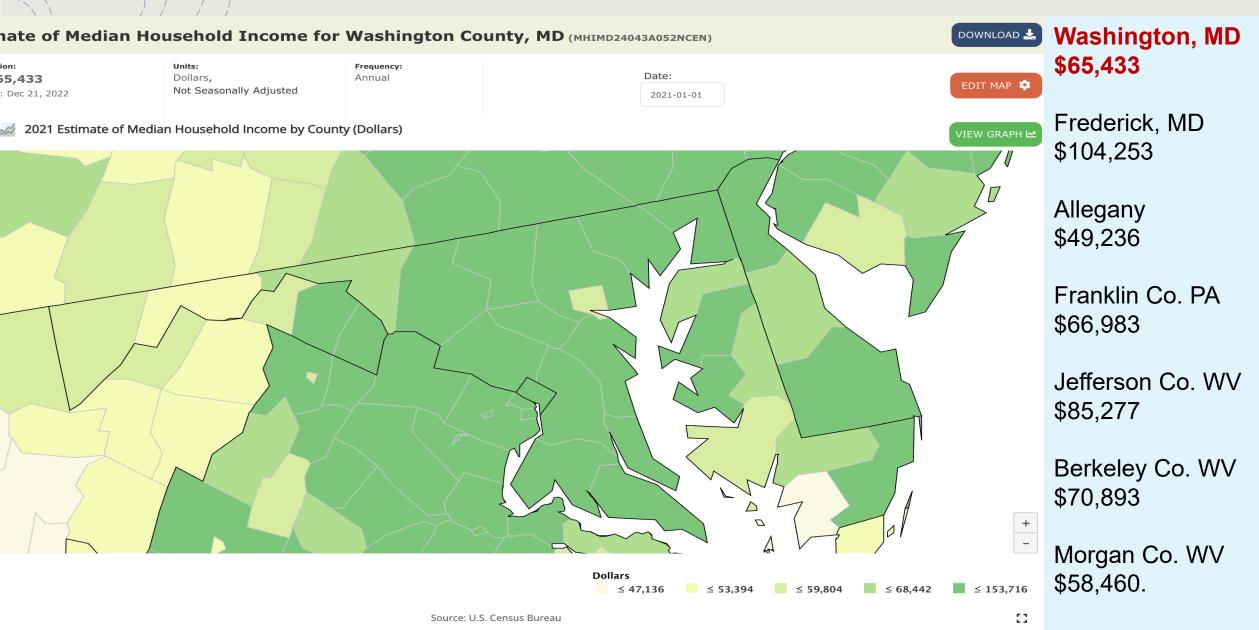
- +Where will workers come from?
- #Housing (Inventory and Affordability)
 - + One company in Berkeley county purchased land near company for 300 market rate housing units reserved for their employees must work for company to live in the development (if quit, must move)
 - + Hagerstown has 1600 houses in development process –about 300 units/year
- +Childcare needed to help get more labor force major barrier
- +Infrastructure to (Schools, Roads, Water, Sewer, Quality of Life)
- +Public saying too many warehouses Need more job diversity and higher pay to afford increases in cost of living
- +PA seeing a lot of interest in Solar Farms some concerns about long-term impacts and whether they want them

Cost of Living - "Living Wage"

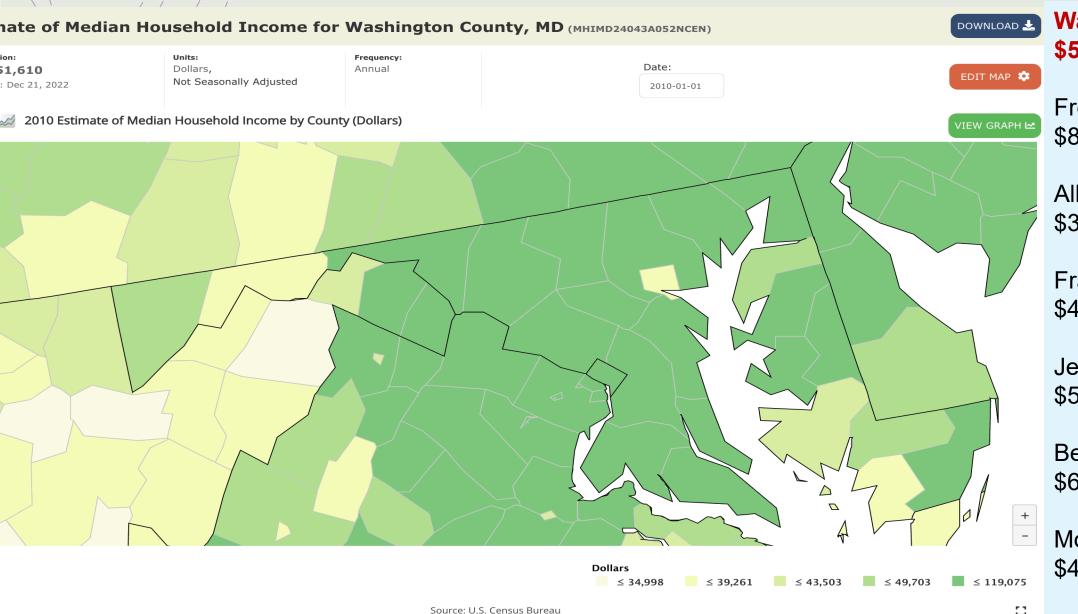
Household Income Levels in Region

"Living Wage" Rate for Our County

Median Household Income (2022)



Median Household Income (2010)



Washington, MD \$51,610.

Frederick, MD \$80,216.

Allegany \$37,083.

Franklin Co. PA \$49,541.

Jefferson Co. WV \$50,923.

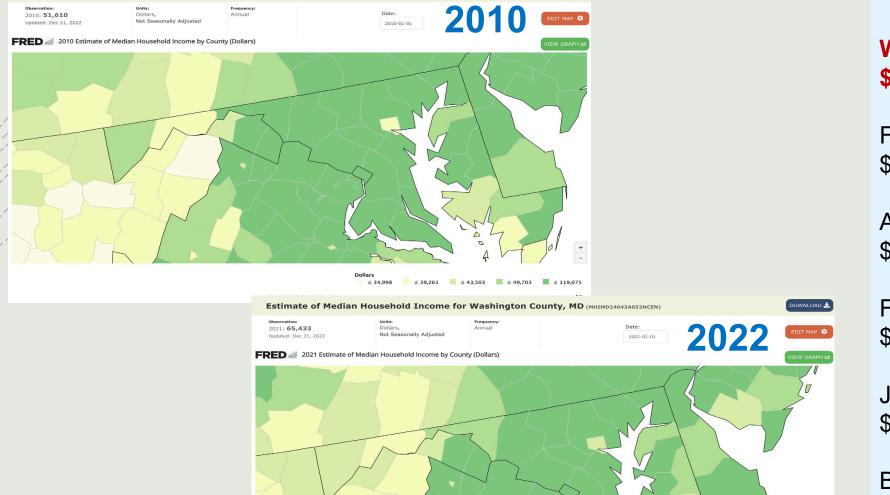
Berkeley Co. WV \$63,156.

Morgan Co. WV \$40,636.

Median Household Income Changes

≤ 53,394 ≤ 59,804 ≤ 68,442

Source: U.S. Census Bureau



Estimate of Median Household Income for Washington County, MD (MHIMD24043A052NCEN)

2010Washington, MD \$51,610. (+27%)

Frederick, MD \$80,216. (+30%)

Allegany \$37,083. (+33%)

Franklin Co. PA \$49,541. (+35%)

Jefferson Co. WV \$50,923. (+67%)

Berkeley Co. WV \$63,156. (+13%)

Morgan Co. WV \$40,636. (+44%) **2022** Washington, MI

Frederick, MD \$104,253

Allegany \$49,236

\$65,433

Franklin Co. PA \$66,983

Jefferson Co. W \$85,277

Berkeley Co. W\ \$70,893

Morgan Co. WV \$58,460.

Living Wage for Washington Co. MD

M.I.T. Living Wage Calculator

		1 <i>A</i>	DULT			2 ADULTS	(1 WORKING)		2 ADULTS (BOTH WORKING)				
	0 Children	1 Child	2 Children	3 Children	0 Children	1 Child	2 Children	3 Children	0 Children	1 Child	2 Children	3 Children	
Living Wage	\$15.73	\$33.67	\$42.93	\$57.12	\$26.27	\$32.57	\$37.45	\$42.15	\$13.12	\$18.79	\$23.75	\$28.66	
Poverty Wage	\$6.53	\$8.80	\$11.07	\$13.34	\$8.80	\$11.07	\$13.34	\$15.61	\$4.40	\$5.54	\$6.67	\$7.81	
Minimum Wage	\$13.25	\$13.25	\$13.25	\$13.25	\$13.25	\$13.25	\$13.25	\$13.25	\$13.25	\$13.25	\$13.25	\$13.25	

Typical Expenses

These figures show the individual expenses that went into the living wage estimate. Their values vary by family size, composition, and the current location, and the current location.

		1 A	DULT			2 ADULTS	(1 WORKING)		2 ADULTS (BOTH WORKING)				
	0 Children	1 Child	2 Children	3 Children	0 Children	1 Child	2 Children	3 Children	0 Children	1 Child	2 Children	3 Children	
Food	\$3,926	\$5,795	\$8,707	\$11,540	\$7,198	\$8,966	\$11,564	\$14,071	\$7,198	\$8,966	\$11,564	\$14,071	
Child Care	\$0	\$8,550	\$17,100	\$25,650	\$0	\$0	\$0	\$0	\$0	\$8,550	\$17,100	\$25,650	
Medical	\$3,157	\$9,183	\$9,193	\$9,118	\$7,200	\$9,193	\$9,118	\$9,271	\$7,200	\$9,193	\$9,118	\$9,271	
Housing	\$7,958	\$11,974	\$11,974	\$17,013	\$9,326	\$11,974	\$11,974	\$17,013	\$9,326	\$11,974	\$11,974	\$17,013	
Transportation	\$5,477	\$9,851	\$12,045	\$14,484	\$9,851	\$12,045	\$14,484	\$15,530	\$9,851	\$12,045	\$14,484	\$15,530	
Civic	\$3,074	\$6,107	\$6,821	\$9,300	\$6,107	\$6,821	\$9,300	\$7,395	\$6,107	\$6,821	\$9,300	\$7,395	
Other	\$4,253	\$7,420	\$8,755	\$9,610	\$7,420	\$8,755	\$9,610	\$10,749	\$7,420	\$8,755	\$9,610	\$10,749	
Required annual income after taxes	\$27,977	\$59,011	\$74,726	\$96,846	\$47,232	\$57,886	\$66,180	\$74,160	\$47,232	\$66,436	\$83,280	\$99,810	
Annual taxes	\$4,741	\$11,033	\$14,564	\$21,959	\$7,408	\$9,851	\$11,718	\$13,508	\$7,349	\$11,731	\$15,538	\$19,414	
Required annual income before taxes	\$32,717	\$70,043	\$89,290	\$118,805	\$54,640	\$67,737	\$77,898	\$87,668	\$54,582	\$78,167	\$98,818	\$119,224	

"Where are the workers?"

Labor Supply vs Labor Demand

Labor force Levels

"Labor Participation Rates"

County Unemployment Rates

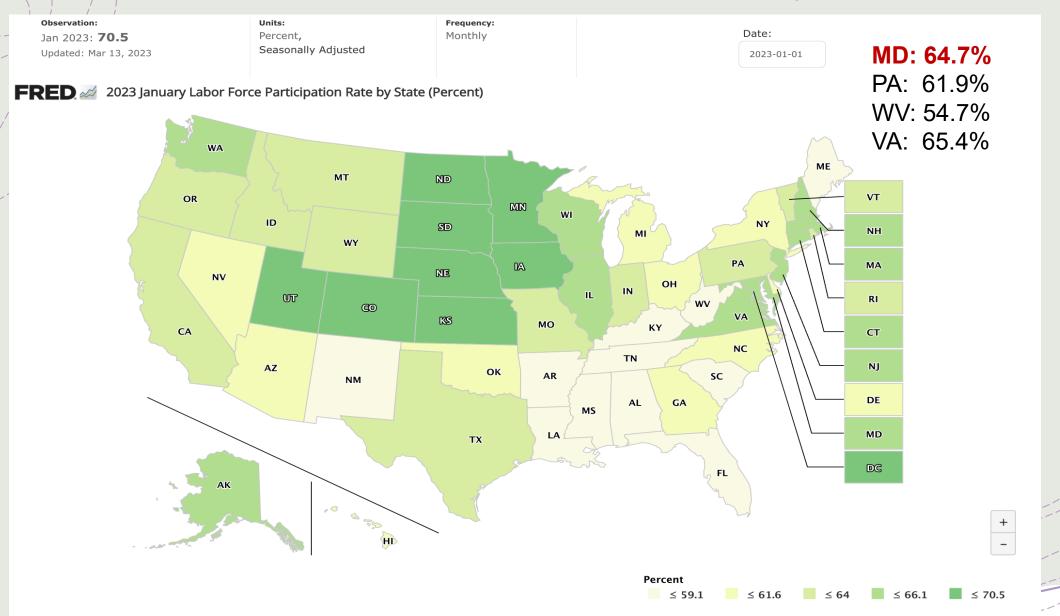
Labor Supply vs Labor Demand National - since 2000



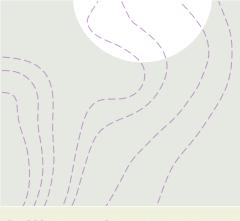
Labor Participation Rates (National since 1948)



Labor Participation Rates By State

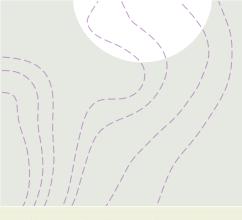


Source: U.S. Bureau of Labor Statistics



Civilian Labor Level National - Since 1950





Civilian Labor Level National - Since 1950



Civilian Labor Level National – Last 10 Years



Civilian Labor Level National – Last 10 Years



Employment to Population Ratio National - Since 1950



Labor Participation Rate 25-54 years old – Since 1950



Labor Participation Rate 20-24 years old – Since 1950



Labor Participation Rate 55 years old & over - Since 1950



Washington County Unemployment Rates Since 1990



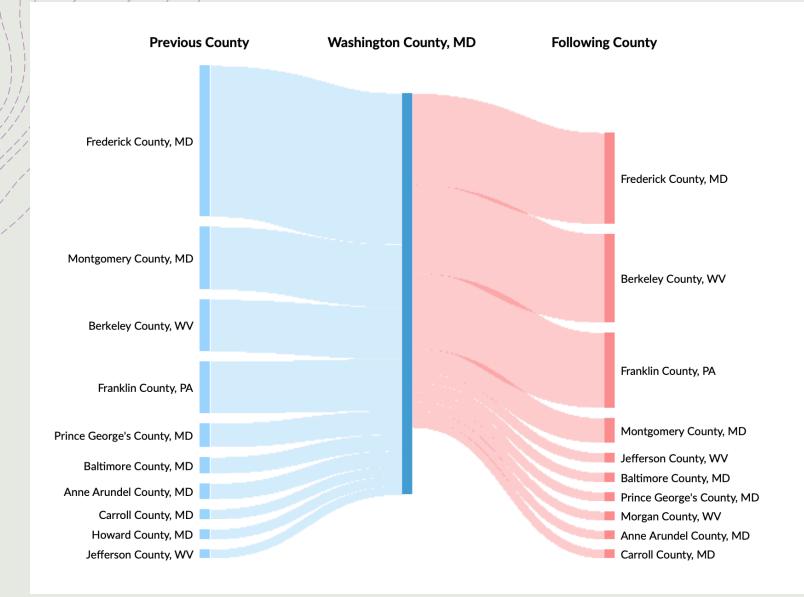
Conclusions on Labor Force:

- +There is a limited supply of available labor living here now to fill the jobs projected for our county (and region)
 - +Unemployment is low
 - +Labor participation has mainly recovered from Covid (minimal room for improvement)
 - +Some internal steps may help bring existing people back to workforce
 - + Create affordable childcare options
 - + Improve public transportation options
 - + Provide alternative workdays/schedules
 - + Tap into markets often ignored disenfranchised youth, Second chance populations, etc.

Conclusions on Labor Force:

- +In order to fill planned jobs as well as new jobs, we will need to import people into our County
 - +Current migration is coming from the east (Frederick, Mont., etc)
 - +We are neutral or show minor net losses in migration north and south

Population Migration:



	2020	
County	(COVID)	2022
NET GAIN IV	IIGRATION	l:
Frederick Co	575	363
Montgomery Co	366	198
Prince George's Co	140	100
Anne Arundel Co	67	37
Baltimore Co	66	23
Carroll Co	13	8
Howard Co	-	25
NET LOSS M	IGRATION	l :
Franklin Co, PA	-227	-134
Berkeley Co, WV	-226	-51
Jefferson Co, WV	-11	-4
Morgan Co, WV		-20

"Where will we house them?"

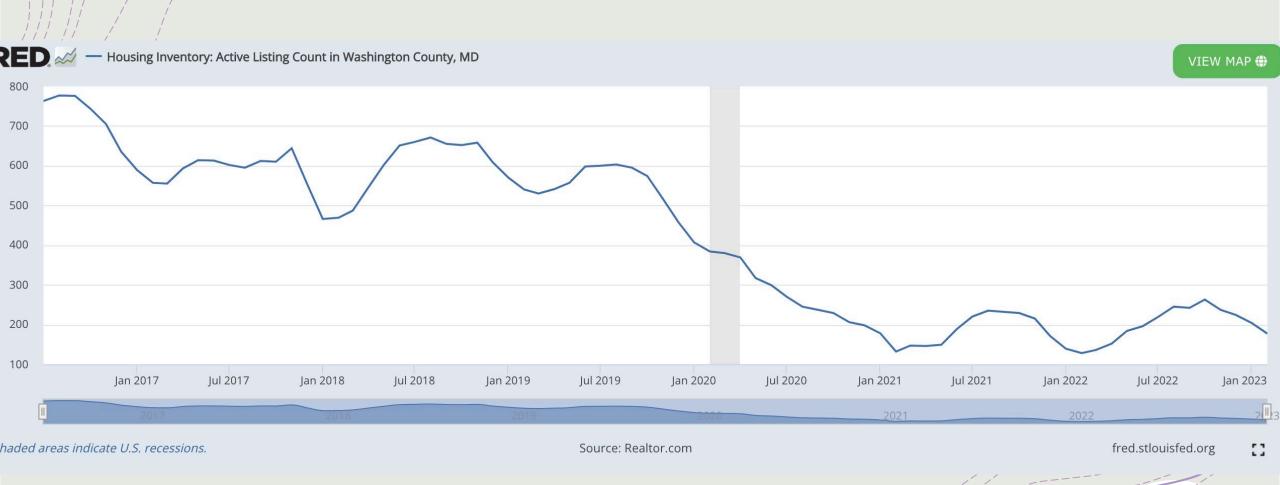
Overall Housing Inventory

Median Listing Price

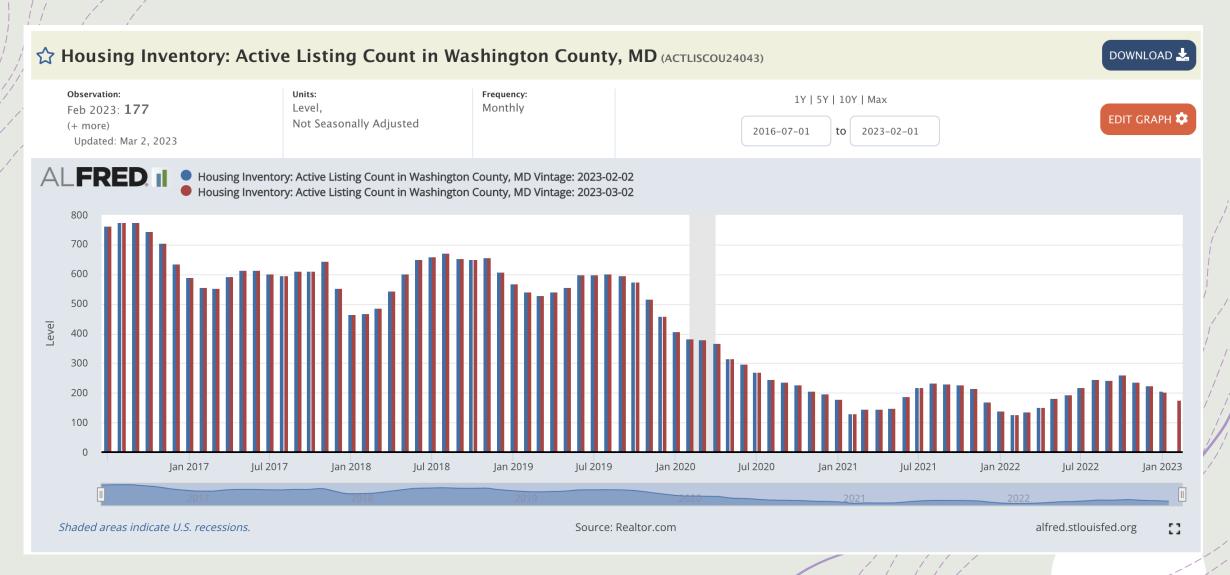
Home Affordability Based on Wages

Housing Inventory By Bracket

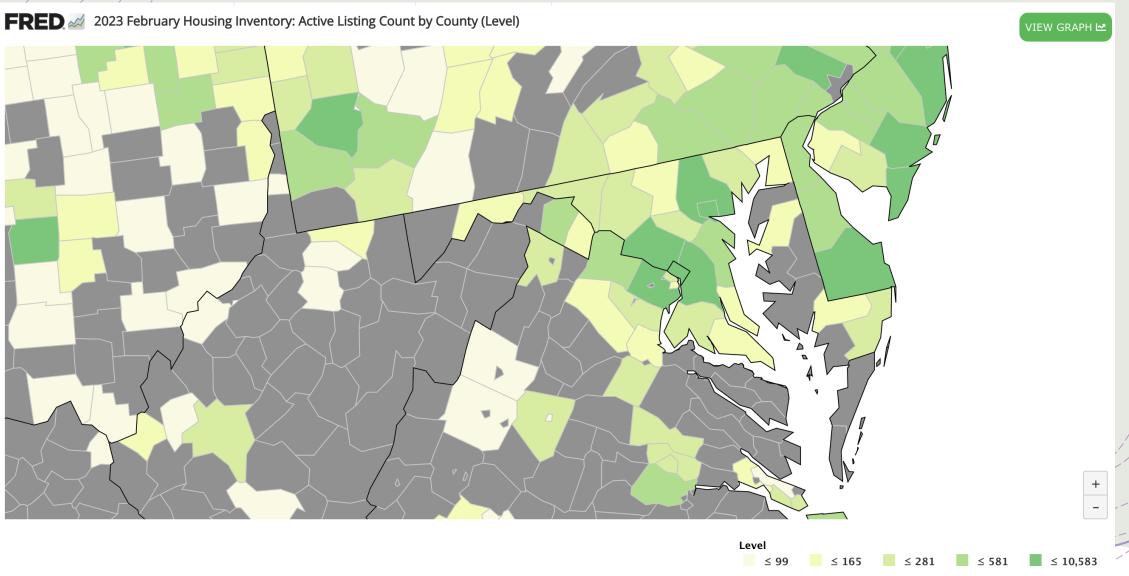
Washington County Housing Inventory Active Listings



Washington County Housing Inventory



Regional Housing Inventory

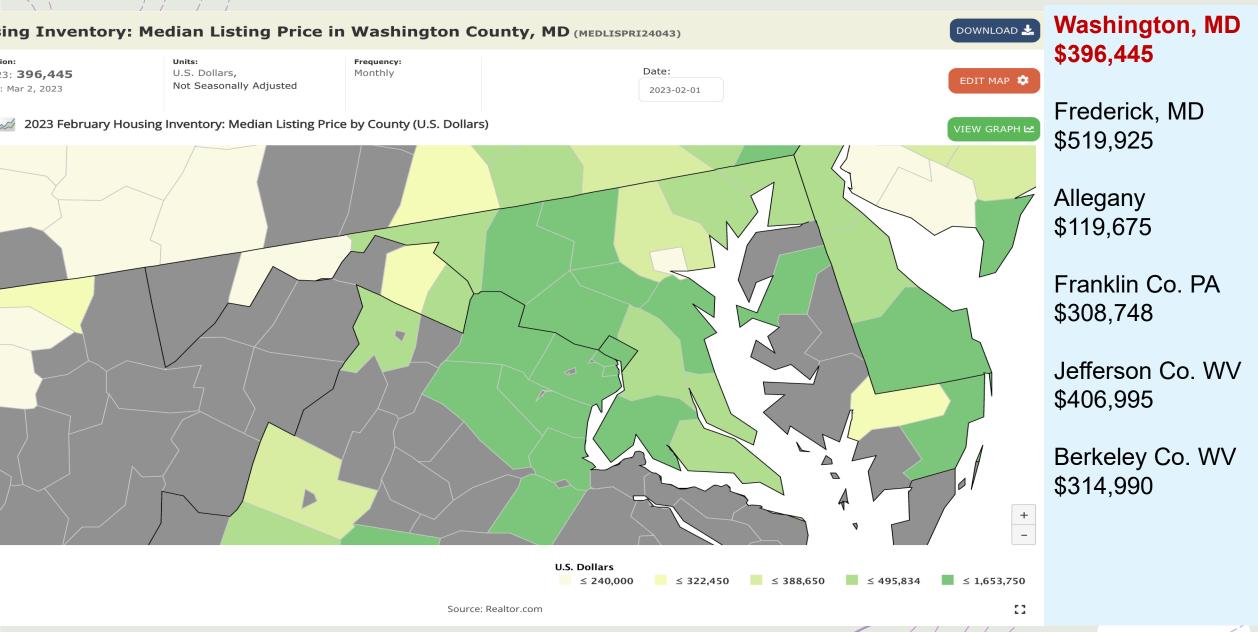


Source: Realtor.com

Washington County Median Listing Price \$396,445 (in 2023)



Median Home Listing Price (2023)



Home Affordability Based On Average Salaries by Industry

- +Used National Average Salaries from Federal Reserve Data (FRED)
- +Uses "28%/36% Rule" (Housing Cost/Max Household Debt)

+Assumes:

- + 6% Down payment (average for first time homebuyers)
- +7% Interest Rate for 30-year fixed mortgage
- + Tax Rates (County .948%. City+Cty 1.825%, Town (avg) + Cty 1.348%)
- +Home Insurance Rate (Avg) 0.35%

Home Affordability Based On Salary

1	11 11		<u>/</u>									
[]					Maxi	mum Rent or	Ν	/laximum				
//					Mo	Mortgage incl		Monthly		Max House	Max House	Max House
					Tax	es & Home	Н	ousehold	Maximum	Price in County	Price in City	Price in a Town
/					I	nsurance		Debt	Loan Amount	(assumes 6%	(assumes 6%	(assumes 6%
,	Hourl	y Wage	Monthly	Annually	(2	28% Rule)	(3	86% Rule)	(County)	downpayment)	downpayment)	downpayment)
	\$	15.00	\$ 2,600.00	\$ 31,200.00	\$	728.00	\$	936.00	\$108,003.59	\$114,483.80	\$107,043.94	\$107,702.67
	\$	20.00	\$ 3,466.67	\$ 41,600.00	\$	970.67	\$	1,248.00	\$144,004.78	\$152,645.07	\$142,725.25	\$143,603.56
	\$	25.00	\$ 4,333.33	\$ 52,000.00	\$	1,213.33	\$	1,560.00	\$180,005.98	\$190,806.34	\$178,406.57	\$179,504.45
	\$	30.00	\$ 5,200.00	\$ 62,400.00	\$	1,456.00	\$	1,872.00	\$216,007.17	\$228,967.60	\$214,087.88	\$215,405.34
	\$	35.00	\$ 6,066.67	\$ 72,800.00	\$	1,698.67	\$	2,184.00	\$252,008.37	\$267,128.87	\$249,769.19	\$251,306.23
	\$	40.00	\$ 6,933.33	\$ 83,200.00	\$	1,941.33	\$	2,496.00	\$288,009.57	\$305,290.14	\$285,450.51	\$287,207.12
	\$	45.00	\$ 7,800.00	\$ 93,600.00	\$	2,184.00	\$	2,808.00	\$324,010.76	\$343,451.41	\$321,131.82	\$323,108.01
	\$	50.00	\$ 8,666.67	\$ 104,000.00	\$	2,426.67	\$	3,120.00	\$360,011.96	\$381,612.67	\$356,813.13	\$359,008.90
	\$	55.00	\$ 9,533.33	\$ 114,400.00	\$	2,669.33	\$	3,432.00	\$396,013.15	\$419,773.94	\$392,494.44	\$394,909.80
	\$	60.00	\$ 10,400.00	\$ 124,800.00	\$	2,912.00	\$	3,744.00	\$432,014.35	\$457,935.21	\$428,175.76	\$430,810.69
	\$	70.00	\$ 12,133.33	\$ 145,600.00	\$	3,397.33	\$	4,368.00	\$504,016.74	\$534,257.74	\$499,538.38	\$502,612.47
	\$	80.00	\$ 13,866.67	\$ 166,400.00	\$	3,882.67	\$	4,992.00	\$576,019.13	\$610,580.28	\$570,901.01	\$574,414.25
	\$	100.00	\$ 17,333.33	\$ 208,000.00	\$	4,853.33	\$	6,240.00	\$720,023.91	\$763,225.35	\$713,626.26	\$718,017.81

Home Affordability Based On Salary

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						ximum Rent or		Maximum		May Hayes	May Hausa	May Hayes
/						Nortgage incl		Monthly		Max House	Max House	Max House
,					Ta	axes & Home	Н	ousehold	Maximum	Price in County	Price in City	Price in a Town
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	Hourly	Wage	Monthly	Annually		(28% Rule)	(3	86% Rule)	(County)	downpayment)	downpayment)	downpayment)
	\$	15.00	\$ 2,600.00	\$ 31,200.00	\$	728.00	\$	936.00	\$108,003.59	\$114,483.80	\$107,043.94	\$107,702.67
	\$	20.00	\$ 3,466.67	\$ 41,600.00	\$	970.67	\$	1,248.00	\$144,004.78	\$152,645.07	\$142,725.25	\$143,603.56
	\$	25.00	\$ 4,333.33	\$ 52,000.00	\$	1,213.33	\$	1,560.00	\$180,005.98	\$190,806.34	\$178,406.57	\$179,504.45
	\$	30.00	\$ 5,200.00	\$ 62,400.00	\$	1,456.00	\$	1,872.00	\$216,007.17	\$228,967.60	\$214,087.88	\$215,405.34
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	\$	40.00	\$ 6,933.33	\$ 83,200.00	\$	1,941.33	\$	2,496.00	\$288,009.57	\$305,290.14	\$285,450.51	\$287,207.12
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	\$	70.00	\$ 12,133.33	\$ 145,600.00	\$	3,397.33	\$	4,368.00	\$504,016.74	\$534,257.74	\$499,538.38	\$502,612.47
	\$	80.00	\$ 13,866.67	\$ 166,400.00	\$	3,882.67	\$	4,992.00	\$576,019.13	\$610,580.28	\$570,901.01	\$574,414.25
	\$	100.00	\$ 17,333.33	\$ 208,000.00	\$	4,853.33	\$	6,240.00	\$720,023.91	\$763,225.35	\$713,626.26	\$718,017.81
											/ /	

Home Affordability Based On Average Salaries by Industry

				Ma	ximum Rent or	N	/laximum				
				Ν	Nortgage incl		Monthly		Max House	Max House	Max House
/				Ta	axes & Home	Н	ousehold	Maximum	Price in County	Price in City	Price in a Town
,					Insurance		Debt	Loan Amount	(assumes 6%	(assumes 6%	(assumes 6%
Occupational Area	Hourly Wage	Monthly	Annually		(28% Rule)	(3	36% Rule)	(County)	downpayment)	downpayment)	downpayment)
Management	\$64.00	\$ 11,093.33	\$ 133,120.00	\$	3,106.13	\$	3,993.60	\$460,815.31	\$488,464.22	\$456,720.81	\$459,531.40
Business & Financial Operations	\$42.49	\$ 7,364.92	\$ 88,379.00	\$	2,062.18	\$	2,651.37	\$305,937.47	\$324,293.72	\$303,219.11	\$305,085.08
Computer & Mathematical	\$54.44	\$ 9,435.83	\$ 113,230.00	\$	2,642.03	\$	3,396.90	\$391,963.02	\$415,480.80	\$388,480.30	\$390,870.94
Architecture & Engineering	\$52.63	\$ 9,121.67	\$ 109,460.00	\$	2,554.07	\$	3,283.80	\$378,912.58	\$401,647.34	\$375,545.82	\$377,856.87
Life, Physical, & Social Science	\$46.22	\$ 8,010.83	\$ 96,130.00	\$	2,243.03	\$	2,883.90	\$332,768.74	\$352,734.87	\$329,811.98	\$331,841.60
Community & Social Service	\$26.31	\$ 4,559.92	\$ 54,719.00	\$	1,276.78	\$	1,641.57	\$189,418.21	\$200,783.31	\$187,735.17	\$188,890.46
Legal	\$50.28	\$ 8,714.58	\$ 104,575.00	\$	2,440.08	\$	3,137.25	\$362,002.41	\$383,722.55	\$358,785.90	\$360,993.81
Education, Training, & Library	\$32.78	\$ 5,681.75	\$ 68,181.00	\$	1,590.89	\$	2,045.43	\$236,018.99	\$250,180.13	\$233,921.89	\$235,361.41
Arts, Design, Entertainment, Sports, & Media	\$31.74	\$ 5,500.75	\$ 66,009.00	\$	1,540.21	\$	1,980.27	\$228,500.28	\$242,210.30	\$226,469.98	\$227,863.64
Healthcare Practitioners & Technical	\$41.57	\$ 7,206.00	\$ 86,472.00	\$	2,017.68	\$	2,594.16	\$299,336.10	\$317,296.26	\$296,676.40	\$298,502.10
Healthcare Support	\$16.95	\$ 2,938.25	\$ 35,259.00	\$	822.71	\$	1,057.77	\$122,054.44	\$129,377.70	\$120,969.94	\$121,714.37
Protective Service	\$26.30	\$ 4,558.08	\$ 54,697.00	\$	1,276.26	\$	1,640.91	\$189,342.06	\$200,702.58	\$187,659.69	\$188,814.52
Food Preparation & Serving Related	\$15.14	\$ 2,624.00	\$ 31,488.00	\$	734.72	\$	944.64	\$109,000.54	\$115,540.58	\$108,032.04	\$108,696.85
Building & Grounds Cleaning & Maintenance	\$16.33	\$ 2,829.83	\$ 33,958.00	\$	792.35	\$	1,018.74	\$117,550.83	\$124,603.88	\$116,506.35	\$117,223.31
Personal Care & Service	\$15.70	\$ 2,721.42	\$ 32,657.00	\$	762.00	\$	979.71	\$113,047.22	\$119,830.05	\$112,042.75	\$1,12,732.25/
Sales & Related	\$16.37	\$ 2,838.08	\$ 34,057.00	\$	794.66	\$	1,021.71	\$117,893.53	\$124,967.14	\$116,846.01	\$117,565.06
Office & Administrative Support	\$22.78	\$ 3,948.92	\$ 47,387.00	\$	1,105.70	\$	1,421.61	\$164,037.37	\$173,879.61	\$162,579.84	\$163,580.34
Farming, Fishing, & Forestry	\$17.02	\$ 2,950.17	\$ 35,402.00	\$	826.05	\$	1,062.06	\$122,549.45	\$129,902.42	\$121,460.56	\$122,208.01
Construction & Extraction	\$25.64	\$ 4,444.17	\$ 53,330.00	\$	1,244.37	\$	1,599.90	\$184,609.98	\$195,686.58	\$182,969.66	\$184,095.62
Installation, Maintenance, & Repair	\$26.96	\$ 4,673.83	\$ 56,086.00	\$	1,308.67	\$	1,682.58	\$194,150.29	\$205,799.31	\$192,425.20	\$193,609.36
Production	\$20.20	\$ 3,500.58	\$ 42,007.00	\$	980.16	\$	1,260.21	\$145,413.68	\$154,138.50	\$144,121.63	\$145,008.53
Transportation & Material Moving	\$19.67	\$ 3,408.67	\$ 40,904.00	\$	954.43	\$	1,227.12	\$141,595.47	\$150,091.20	\$140,337.35	\$141,200.96

Salary by Industry Source: M.I.T Living Wage Calculator https://livingwage.mit.edu/counties/24043:

Home Affordability Based On Average Salaries by Industry

					imum Rent or ortgage incl		/laximum Monthly		Max House	Max House	Max House
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Education, Training, & Library	\$32.78	\$ 5,681.75	\$ 68,181.00	\$	1,590.89	\$	2,045.43	\$236,018.99	\$250,180.13	\$233,921.89	\$235,361.41
Arts, Design, Entertainment, Sports, & Media	\$31.74	\$ 5,500.75	\$ 66,009.00	\$	1,540.21	\$	1,980.27	\$228,500.28	\$242,210.30	\$226,469.98	\$227,863.64
Healthcare Practitioners & Technical	\$41.57	\$ 7,206.00	\$ 86,472.00	\$	2,017.68	\$	2,594.16	\$299,336.10	\$317,296.26	\$296,676.40	\$298,502.10
Healthcare Support	\$16.95	\$ 2,938.25	\$ 35,259.00	\$	822.71	\$	1,057.77	\$122,054.44	\$129,377.70	\$120,969.94	\$121,714.37
Protective Service	\$26.30	\$ 4,558.08	\$ 54,697.00	\$	1,276.26	\$	1,640.91	\$189,342.06	\$200,702.58	\$187,659.69	\$188,814.52
Food Preparation & Serving Related	\$15.14	\$ 2,624.00	\$ 31,488.00	\$	734.72	\$	944.64	\$109,000.54	\$115,540.58	\$108,032.04	\$108,696.85
Building & Grounds Cleaning & Maintenance	\$16.33	\$ 2,829.83	\$ 33,958.00	\$	792.35	\$	1,018.74	\$117,550.83	\$124,603.88	\$116,506.35	\$117,223.31
Personal Care & Service	\$15.70	\$ 2,721.42	\$ 32,657.00	\$	762.00	\$	979.71	\$113,047.22	\$119,830.05	\$112,042.75	\$1,12,732.25
Sales & Related	\$16.37	\$ 2,838.08	\$ 34,057.00	\$	794.66	\$	1,021.71	\$117,893.53	\$124,967.14	\$116,846.01	\$117,565.06
Office & Administrative Support	\$22.78	\$ 3,948.92	\$ 47,387.00	\$	1,105.70	\$	1,421.61	\$164,037.37	\$173,879.61	\$162,579.84	\$163,580.34
Farming, Fishing, & Forestry	\$17.02	\$ 2,950.17	\$ 35,402.00	\$	826.05	\$	1,062.06	\$122,549.45	\$129,902.42	\$121,460.56	\$122,208.01
Construction & Extraction	\$25.64	\$ 4,444.17	\$ 53,330.00	\$	1,244.37	\$	1,599.90	\$184,609.98	\$195,686.58	\$182,969.66	\$184,095.62
Installation, Maintenance, & Repair	\$26.96	\$ 4,673.83	\$ 56,086.00	\$	1,308.67	\$	1,682.58	\$194,150.29	\$205,799.31	\$192,425.20	\$193,609.36
Production	\$20.20	\$ 3,500.58	\$ 42,007.00	\$	980.16	\$	1,260.21	\$145,413.68	\$154,138.50	\$144,121.63	\$145,008.53
Transportation & Material Moving	\$19.67	\$ 3,408.67	\$ 40,904.00	\$	954.43	\$	1,227.12	\$141,595.47	\$150,091.20	\$140,337.35	\$141,200.96

Housing Inventory

As of March 2023 (Realtor.com)

				Max House Price		
				in County	Available	
Н	ourly			(assumes 6%	Inventory.	
V	Vage		Annually	downpayment)	3-1-23	
\$	15.00	\$	31,200.00	\$114,483.80	13	
\$	20.00	\$	41,600.00	\$152,645.07	21	8
\$	25.00	\$	52,000.00	\$190,806.34	42	21
\$	30.00	\$	62,400.00	\$228,967.60	65	23
\$	35.00	\$	72,800.00	\$267,128.87	103	38
\$	40.00	\$	83,200.00	\$305,290.14	122	19
\$	45.00	\$	93,600.00	\$343,451.41	158	36
\$	50.00	\$	104,000.00	\$381,612.67	199	41
\$	55.00	\$	114,400.00	\$419,773.94	241	42
\$	60.00	\$	124,800.00	\$457,935.21	299	58
\$	70.00	\$	145,600.00	\$534,257.74	386	87
\$	80.00	\$	166,400.00	\$610,580.28	411	25
\$	90.00	\$	187,200.00	\$686,902.81	423	12
\$	100.00	\$	208,000.00	\$763,225.35	428	5
\$	110.00	\$	228,800.00	\$839,547.88	433	5
\$	120.00	\$	249,600.00	\$915,870.42	437	4
\$	130.00	\$	270,400.00	\$992,192.95	438	1
\$	140.00	\$	291,200.00	\$1,068,515.49	438	0
		The	ere are 8 hous	es listed for over \$	1,000,000	

Conclusions:

- +Housing will be a challenge for this county going forward both in supply and affordability (likely not a short-term problem)
 - + We are seeing a perfect storm of migration to our area, economic growth/jobs, sharp housing price and rent increases due to supply/demand, workforce shortages in construction industry, etc.
 - + It's best to begin housing initiatives now longer we wait the harder it gets due to market pressures
 - + Homelessness likely to increase (CARES Act funding ends in June)
 - + While our biggest housing need is in the \$150k \$175k range (\$1000-\$1200 per month mortgage/rent range) based on type of jobs planned for area, we also have needs for houses desired by the upper-middle to high wage earners (houses \$600k and up) *Medical School professionals, etc.*

Conclusions:

- +With new people comes infrastructure needs Schools, roads, water/sewer, quality of life... PROPER PLANNING NEEDED TO AVOID MISTAKES MADE IN AREAS LIKE FREDERICK!
 - + Comp plan, City Center Plan, Econ Dev plan, Water/Sewer Infrastructure plan, etc
- + Most jobs currently planned for our area are mainly in the \$25/hour range.
- + Living wages needed for our county are in the \$30-\$35 range with current cost of living (and COL is increasing faster than wages)
- + We must constantly monitor the jobs we are attracting compared to our "living wage" and adjust policies/marketing/incentives accordingly
- + Work to diversify and attract jobs paying at or above our "living wage" as well as prepare our citizens with the skills/education needed to fill these types of jobs. Otherwise, we are growing population base that will need assistance creating a challenged business model for our county.

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Thank You!



Jim Kercheval, Executive Director

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For more information on GHC visit: www.greaterhagerstown.org